

# The future of work

McKinsey & Company

## FOUNDATIONAL LEADERSHIP DELTA SKILLS & ATTITUDES:

Research by the McKinsey Global Institute has looked at the kind of jobs that will be lost, as well as those that will be created, as automation, AI, and robotics take hold, and what is needed to thrive in the future of work (18,000 people in 15 countries). It has inferred the type of high-level skills that will become increasingly important as a result. Demand for technological, social and emotional, and higher cognitive skills will grow. Defining foundational skills criteria included: 1) add value beyond what can be done by automated systems and intelligent machines, 2) operate in a digital environment, & 3) continually adapt to new ways of working and new occupations. The research identified a set of foundational skills showing that higher proficiency in them is already associated with a higher likelihood of employment, higher incomes, and job satisfaction. ...

### TIRIAN'S KEY TOPIC SUITES & PROGRAMS



### TIRIAN'S KEY TOPIC SUITES CONNECTED TO THE FOUNDATIONAL LEADERSHIP DELTA SKILLS & ATTITUDES

#### COGNITIVE SKILLS

<ul style="list-style-type: none"> <li>● Critical thinking</li> <li>● Structured problem solving</li> <li>● Logical reasoning</li> <li>● Understanding biases</li> <li>● Seeking relevant information</li> </ul>	<ul style="list-style-type: none"> <li>● Planning and ways of working</li> <li>● Agile thinking</li> <li>● Work-plan development</li> <li>● Ability to learn</li> <li>● Time management &amp; prioritization</li> </ul>
<ul style="list-style-type: none"> <li>● Communication</li> <li>● Storytelling &amp; public speaking</li> <li>● Asking the right questions</li> <li>● Synthesizing messages</li> <li>● Active listening</li> </ul>	<ul style="list-style-type: none"> <li>● Mental flexibility</li> <li>● Creativity &amp; imagination</li> <li>● Translating knowledge to different contexts</li> <li>● Adopting a different perspective</li> <li>● Adaptability</li> </ul>

### KEY TOPIC SUITES CONNECTED TO THE FOUNDATIONAL LEADERSHIP DELTA SKILLS & ATTITUDES

#### INTERPERSONAL SKILLS

<ul style="list-style-type: none"> <li>● Mobilizing systems</li> <li>● Role modelling</li> <li>● Win-win negotiations</li> <li>● Crafting an inspiring vision</li> <li>● Organizational awareness</li> </ul>	<ul style="list-style-type: none"> <li>● Developing relationships</li> <li>● Empathy</li> <li>● Inspiring trust</li> <li>● Humility</li> <li>● Sociability</li> </ul>
<ul style="list-style-type: none"> <li>● Teamwork effectiveness</li> <li>● Fostering inclusiveness</li> <li>● Motivating different personalities</li> <li>● Resolving conflicts</li> </ul>	<ul style="list-style-type: none"> <li>● Collaboration</li> <li>● Coaching</li> <li>● Empowering</li> </ul>

#### SELF-LEADERSHIP SKILLS

<ul style="list-style-type: none"> <li>● Self-awareness and self-management</li> <li>● Understanding own emotions &amp; triggers</li> <li>● Self-control &amp; regulation</li> <li>● Understanding own strengths</li> </ul>	<ul style="list-style-type: none"> <li>● Integrity</li> <li>● Self-motivation &amp; wellness</li> <li>● Self-confidence</li> </ul>
<ul style="list-style-type: none"> <li>● Entrepreneurship</li> <li>● Courage &amp; risk-taking</li> <li>● Driving change and innovation</li> </ul>	<ul style="list-style-type: none"> <li>● Energy, passion, &amp; optimism</li> <li>● Breaking orthodoxies</li> </ul>
<ul style="list-style-type: none"> <li>● Goals achievement</li> <li>● Ownership &amp; decisiveness</li> <li>● Achievement orientation</li> <li>● Self-development</li> </ul>	<ul style="list-style-type: none"> <li>● Grit &amp; persistence</li> <li>● Coping with uncertainty</li> </ul>